Health Services and Development Agency

Communique

A MONTHLY PULICATION OF THE HEALTH SERVICES AND DEVELOPMENT AGENCY

Andrew Jackson State Office Building 500 Deaderick Street, Suite 850 Nashville, TN 37243 615.741.2364

JUNE 2006

For Meeting verification/change or agenda information, please call the Agency Office or check our website at www.tn.gov/hsda

HEALTH SERVICES & DEVELOPMENT AGENCY

Department of Health, Division of Health Statistics,
Office of Policy, Planning and Assessment
615.741.1954
Department of Mental Health and Developmental Disabilities,
Office of Policy Planning
615.532.6500

Office Hours are 8:00 a.m. to 4:30 p.m., Central Time, Monday through Friday

ALL RECORDS ARE PUBLIC INFORMATION

CALENDAR

The Health Services and Development Agency office will be closed on the following days in 2006:

Sunday, January 1 – New Year's Day Monday, January 2 – New Year's Day "Observed"

Monday, January 16 – Martin Luther King Day Monday, February 20 – President's Day Friday, April 14 – Good Friday Monday. May 29 – Memorial Day

Monday, May 29 – Memorial Day Tuesday, July 4 – Independence Day Monday, September 4 – Labor Day Monday, October 9 – Columbus Day "Not Observed"

Friday, November 10 – Veteran's Day "Observed" Thursday, November 23 – Thanksgiving Day Friday, November 24 – Thanksgiving Holiday Monday, December 25 – Christmas Day

REVIEW CYCLE

2006 Cycle	Publication Dates- Letter of Intent	Application	HDSA Meeting	End of Appeal Period
January	12/01/05-12/10/05	5 days after publication	03/22/06	15 days after meeting date
February	01/01/06-01/10/06	и	04/26/06	и
March	02/01/06-02/10/06	и	05/24/06	и
April	03/01/06-03/10/06	И	06/28/06	и
May	04/01/06-04/10/06	и	07/26/06	и
June	05/01/06-05/10/06	и	08/23/06	и
July	06/01/06-06/10/06	и	09/27/06	и
August	07/01/06-07/10/06	И	10/25/06	и
September	08/01/06-08/10/06	И	11/15/06	и
October	09/01/06-09/10/06	и	12/20/06	и
November	10/01/06-10/10/06	и	01/24/07	и
December	11/01/06-11/10/06	и	02/28/07	и

In the event that the last appropriate filing date falls on a Saturday, Sunday, or legal holiday, such filing should occur on the *preceding* business day.

STATE OF TENNESSEE POLICY OF NON-DISCRIMINATION

PURSUANT TO THE STATE OF TENNESSEE'S POLICY OF NON-DISCRIMINATION, THE HEALTH SERVICES AND DEVELOPMENT AGENCY DOES NOT DISCRIMINATE ON THE BASIS OF RACE, SEX, RELIGION, COLOR, NATIONAL OR ETHNIC ORIGIN, AGE, DISABILITY OR MILITARY SERVICE IN ITS POLICIES OR IN THE ADMISSION OR ACCESS TO, OR TREATMENT OR EMPLOYMENT IN, ITS PROGRAMS, SERVICES OR ACTIVITIES.

EQUAL EMPLOYMENT OPPORTUNITY/AFFIRMATIVE ACTION INQUIRIES OR COMPLAINTS SHOULD BE DIRECTED TO THE HEALTH SERVICES AND DEVELOPMENT AGENCY EEO/AA COORDINATOR OR OFFICER, HEALTH SERVICES AND DEVELOPMENT AGENCY, 500 DEADERICK STREET, SUITE 850, NASHVILLE, TN 37243. TELEPHONE NO. 615/741-2364. ADA INQUIRIES OR COMPLAINTS SHOULD BE DIRECTED TO THE HEALTH SERVICES AND DEVELOPMENT AGENCY'S ADA COORDINATOR, REID BROGDEN, HEALTH SERVICES AND DEVELOPMENT AGENCY, 500 DEADERICK STREET, SUITE 850, NASHVILLE, TN 37243. TELEPHONE NO. 615/741-2364.

HEALTH SERVICES AND DEVELOPMENT AGENCY MEETINGS

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The Health Services and Development Agency meeting for June 28, 2006 will be held at:

Legislative Plaza
Room 12
Sixth Avenue North & Union Street
Nashville, TN
8:30 a.m. CDT

The Health Services and Development Agency meeting for July 26, 2006 will be held at:

Legislative Plaza
Room 12
Sixth Avenue North & Union Street
Nashville, TN
8:30 a.m. CDT

The Health Services and Development Agency meeting for August 23, 2006 will be held at:

Legislative Plaza
Room 12
Sixth Avenue North & Union Street
Nashville, TN
8:30 a.m. CDT

* Meeting locations are subject to change

EXECUTIVE DIRECTOR'S ANNOUNCEMENTS:

PLEASE NOTE:

In order that the Agency members may have sufficient time to review the meeting packet, please submit all support, rebuttal and comments for matters on the Agency's agenda no later than <u>noon (Central Time)</u> on the thirteenth <u>day</u> before the meeting at which that matter will be heard. The parties are encouraged to provide 22 copies. In accordance with T.C.A., Section 68-11-1609(g)(1), any health care institution wishing to oppose a Certificate of Need application must file a written objection with the Agency and serve a copy on the applicant no later than <u>fifteen days</u> before the agency meeting at which time the application is originally scheduled.

^{**} All meetings of the Health Services and Development Agency are posted on the Agency's website at www.tn.gov/hsda

RESULTS OF APPLICATIONS HEARD AT THE MAY MEETING

*Tennessee Valley Diagnostic Center 2333 McCallie Avenue Chattanooga (Hamilton County), TN 37404 CN0603-016

Contact Person: John Wellborn, Consultant Phone No. 615-665-2022

Consent Calendar APPROVED

Monroe Carell Jr. Children's Hospital at Vanderbilt 2200 Children's Way

Nashville (Davidson County), TN 37232

CN0602-005 Contact Person: Ronald W. Hill, Vice President.

Strat. Dev.

Phone No. 615-936-6012

APPROVED

Vanderbilt University Hospital 1211 22nd Avenue South

Nashville (Davidson County), TN 37232

CN0602-006

Contact Person: Ronald W. Hill, Vice President,

Phone No. 615-936-6012

APPROVED

Henderson County Community Hospital 200 West Church Street

Lexington (Henderson County), TN 38351 CN0602-008

Contact Person: William H. West, Esq.

Phone No. 615-726-5600

APPROVED

Maury Regional Hospital 1224 Trotwood Avenue Columbia (Maury County), TN 38401 CN0602-011

Contact Person: Ron Pope, Associate

Administrator

Phone No. 931-381-1111, Ext. 4002

APPROVED

The West Clinic, P.C. 100 North Humphreys Boulevard Memphis (Shelby County), TN 38120 CN0602-012

Contact Person: Edwin W. Dav. Consultant

Phone No. 615-952-2297

StoneCrest Medical Center

DEFERRED TO THE AUGUST MEETING

200 StoneCrest Boulevard Smyrna (Rutherford County), TN 37167 Contact Person: John L. Wellborn, Consultant

Phone No. 615-665-2022

APPROVED

The establishment of an outpatient diagnostic center (ODC), and the initiation of outpatient magnetic resonance imaging (MRI) services in leased space in a new building to be constructed in front of Parkridge Medical Center. This project will replace the unimplemented Certificate of Need (CN0502-010) approved for an ODC with MRI on the Parkridge Medical Center Campus.

11,904,849.00

The acquisition of a Philips Achieva Nova Dueal 1.5 Tesla magnetic resonance imaging (MRI) system to be located in the Radiology Department of the Children's Hospital. The MRI system is used in the diagnosis of clinical conditions.

4.153.175.00

The acquisition of a Philips Alluira FD 20/1/0 Bi-Plane angiography machine for use in performing neuroendovascular procedures. The equipment will be located in the Radiology Department of the main hospital.

3,378,691.00

The discontinuance of obstetrical services. No inpatient beds are affected.

25,000.00

The remodeling and expansion of the West Tower by renovation of 25,490 square feet of space and the construction of 7,840 square feet of new space on the first floor of the hospital. The project will also include the expansion of the emergency department, a laboratory support area, an inpatient discharge space and shelled space.

11.573.274.00

The acquisition of a linear accelerator and initiation of radiation therapy services.

\$ 5,597,342.00

The expansion of the Surgical Department. This project will add two (2) finished operating rooms (ORs) and two (2) shelled ORs to the current four (4) ORs. The project will also include the expansion of the recovery room and other surgical support space. This project does not affect the bed complement of the hospital.

8.627.719.00

RESULTS OF APPLICATIONS HEARD AT THE MAY MEETING

GENERAL COUNSEL'S REPORT

Tennessee Sports Medicine Mt. Juliet (Wilson County), TN CN0402-009A WITHDRAWN

This project was approved for the initiation of magnetic resonance imaging (MRI) services limited to the orthopedic patients of the center. The expiration date is July 1, 2006. This request is to permit the CON holder, to be able to

Request for modification of the Certificate of Need ("CON").

provide MRI services to any patients of physicians who are employed by Tennessee Sports Medicine & Orthopedics, PC. whether or not they are orthopedic patients.

Opposition: Touchstone Medical Imaging; Summit Medical Center

NHC HealthCare, Farragut Knoxville (Knox County), TN CN0308-062AE APPROVED

Institute, Inc.

CN0309-084A

Request for a three (3) month extension of the expiration date from August 1, 2006 to November 1, 2006. This project was approved on December 17, 2003 for the addition of thirty (30) Medicare certified nursing home beds to the existing sixty (60) beds for a total of ninety (90) beds. The project was not opposed. On December 17, 2004 approval was granted for a six (6) month extension of the expiration date from February 1, 2006 to August 1, 2006 and project cost over-run from \$3,804,600 to \$5,329,500. The first extension was granted due to the facility being engaged in extensive discussions with referring physician groups and the unexpected and substantial increase in the cost of constuction materials.

This extension is requested due to problems encountered during construction and delays in the delivery of materials. The project is approximately 65 percent complete and anticipated to be complete by mid-September.

Tennessee Advanced Neurodiagnostic Nashville (Davidson County), TN DEFERRED TO THE JUNE MEETING

The request is to remove the limitation of neurological uses only. This project was approved December 17, 2003 for the establishment of an outpatient diagnostic center with the acquisition of a fixed full-time leased 3.0 Tesla magnetic resonance imaging (MRI) unit and the initiation of MRI services limited to neurological uses. The expiration date was February 1, 2006. The project was implemented January 24, 2005. Opposing the project were: David R. Uskavitch, MD, Neuorologic Consultants; and Michael Kaminiski, MD, St. Thomas Neurology Group.

Vanderbilt Imaging Services, LLC (VIS), along with St. Thomas Network (STN), intends to acquire the imaging assets of Tennessee Advanced Neurodiagnostic Institute (TANI) and provide services through the existing MRI as a joint venture. This MRI, with the removal of the limitations, will allow TANI to treat all patients referred to the center by not only providing diagnosis of demylinating diseases of the brain and spine, but also diagnosis of diseases and conditions appropriate for 3.0 T imaging.

APPLICATIONS TO BE HEARD AT THE JUNE MEETING

Dyersburg Regional Medical Center 400 East Tickle Street Dyersburg (Dyer County), TN 38024 CN0509-083

Contact Person: Coleman Foss, CEO

Phone No. 731-287-2400

DEFERRED FROM THE MARCH MEETING

Wellmont Holston Valley Medical Center 130 West Ravine Street Kingsport (Sullivan County), TN 37662 CN0602-010 Contact Person: Byron Trauger, Esq.

Phone No. 615-256-8585

Bedford County Medical Center Intersection of Airport Business Park Rd and US Hwy 231 Shelbyville (Bedford County), TN 37160

CN0602-014

Contact Person: William H. West, Esq.

Phone No. 615-726-5600

Court Manor Nursing Center 1200 block of North 2nd Street So and North 7th St Memphis (Shelby County), TN 38105 CN0603-017 Contact Person: Jerry W. Taylor, Esq. Phone No. 615-726-1200

Select Specialty Hospital--Knoxville, Inc. Intersection of Cherokee Trail and Old Cherokee Trail Knoxville (Knox County), TN 37920 CN0603-018 Contact Person: E. Graham Baker, Esq.

Phone No. 615-383-3332

The establishment of a cardiac catherization laboratory to provide cardiac diagnostic services in newly renovated space at the hospital. There are no other new services being initiated that require a Certificate of Need.

\$ 2,972,453.00

The renovation of 89,500 square feet of existing space, and construction of 212,431 square feet of new space. Major services affected include emergency, surgery, critical care, pediatrics, OB/Gyn and support areas. No new beds, services or major equipment will be included

\$ 94,430,686.00

The replacement and relocation of an existing hospital from 845 Union Street, Shelbyville (Bedford County), TN to the intersection of Airport Business Park Road, and US Hwy 231, Shelbyville (Bedford County), TN. Forty-four (44) beds will be delicensed, decreasing the licensed beds from one hundred four (104) to sixty (60) beds. This project also includes the acquisition of a replacement magnetic resonance imaging unit.

\$ 35.634.881.00

The relocation and replacement of the nursing home from 1414 Court Street, Memphis (Shelby County), TN to an unaddressed, undeveloped site in the 1200 block of North 2nd Street South & North 7th Street in Memphis (Shelby County), TN. The project will include an additional twenty-two (22) *skilled nursing facility beds for a total of one hundred twenty (120) dually certified skilled nursing home beds.

\$ 9,153,420.96

* These beds are subject to the 125 nursing home bed pool for 2005-2006.

The relocation of twenty-five (25) long term hospital beds from Select Specialty Hospital-Knoxville, 1924 Alcoa Highway, Knoxville, TN 37920 to a new replacement facility to be constructed on a site leased from University Health Systems on the campus of University of Tennessee Medical Center at Cherokee Trail and Old Cherokee Trail, Knoxville (Knox County), TN 37920.

\$ 20,403,035.00

APPLICATIONS TO BE HEARD AT THE JUNE MEETING

Gateway Medical Center Unaddressed site on Dunlop Lane Clarksville (Montgomery County), TN 37042 CN0603-020 Contact Person: John L. Wellborn, Consultant Phone No. 615-665-2022 The replacement and relocation of an existing hospital from 1771 Madison Street, Clarksville (Montgomery County), TN to an unaddressed site on Dunlop Lane, Clarksville (Montgomery County), TN. The existing facility is licensed as a two hundred six (206)-bed general hospital and holds an unimplemented Certificate of Need (CN0203-020A) for the addition of sixty-four (64) beds for a total of two hundred seventy (270) beds. This project also includes the acquisition of a new magnetic resonance imaging (MRI) unit, and one cardiac catheterization laboratory. Rehabilitation beds will be increased from thirteen (13) to twenty (20).

\$ 178,975,600.00

Burton F. Elrod, MD, PLC 2021 Church Street, Suite 200, Plaza II Nashville (Davidson County), TN 37203 CN0603-021

Contact Person: Justin Lawson, Practice Manager

Phone No. 615-284-2000 or 500-5519

The acquisition of an extremities magnetic resonance imaging (MRI) unit and the initiation of outpatient MRI services limited to the patients of this practice. No facility license will be required for this private-practice service.

\$ 998.072.00

GENERAL COUNSEL'S REPORT

Tennessee Advanced Neurodiagnostic Institute, Inc.
Nashville (Davidson County), TN
CN0309-084A
DEFERRED FROM THE MAY MEETING

The request is to remove the limitation of neurological uses only. This project was approved December 17, 2003 for the establishment of an outpatient diagnostic center with the acquisition of a fixed full-time leased 3.0 Tesla magnetic resonance imaging (MRI) unit and the initiation of MRI services limited to neurological uses. The expiration date was February 1, 2006. The project was implemented January 24, 2005. Opposing the project were: David R. Uskavitch, MD, Neurologic Consultants; and Michael Kaminiski, MD, St. Thomas Neurology Group.

Vanderbilt Imaging Services, LLC (VIS), along with St. Thomas Network (STN), intends to acquire the imaging assets of Tennessee Advanced Neurodiagnostic Institute (TANI) and provide services through the existing MRI as a joint venture. This MRI, with the removal of the limitations, will allow TANI to treat all patients referred to the center by not only providing diagnosis of delineating diseases of the brain and spine, but also diagnosis of diseases and conditions appropriate for 3.0 T imaging.

APPLICATIONS TO BE HEARD AT THE JULY MEETING

Morristown Surgery Center Near NE corner of Church & 7th N Street Morristown (Hamblen County), TN 37814 CN0602-015

Contact Person: William H. West, Esq.

Phone No. 615-726-5600

Memphis Long Term Care Specialty Hospital 3391 Old Getwell Road Memphis (Shelby County), TN 38118

CN0603-019

Contact Person: Michael D. Brent, Esq.

Phone No. 615-252-2361

White County Community Hospital 401 Sewell Road Sparta (White County), TN 38583 CN0604-022 Contact Person: William H. West, Esq. Phone No. 615-726-5600

Crown Surgery Center 1956 North Jackson Street Tullahoma (Coffee County), TN 37388 CN0604-024 Contact Person: Shea Love, President Phone No. 615-948-5745

Roane Medical Center 412 Devonia Street Harriman (Roane County), TN 37748 CN0604-025 Contact Person: Edwin W. Day, Consultant

Phone No. 615-952-2297

Bristol Regional Medical Center 1 Medical Park Blvd. Bristol (Sullivan County), TN 37620 CN0604-026 Contact Person: Jason Searcy, Planning Analyst

Phone No. 423-230-8516

The establishment of an ambulatory surgical treatment center (ASTC) with two (2) operating rooms and one (1) procedure room.

\$ 5,268,471.00

The establishment of a long term acute care hospital containing twenty-four (24) beds. The hospital will be located on the third floor of Americare Health Center of Memphis, an existing licensed 237 bed nursing home.

\$ 750,000.00

The initiation of swing bed services by the designation of ten (10) licensed acute hospital beds as swing beds. This project also includes the initiation of mobile extracorporeal lithotripsy services on a two-day per month basis, and the acquisition of a fixed magnetic resonance imaging (MRI) unit and initiation of MRI services. The licensed bed complement will remain unchanged at sixty (60) acute care beds.

\$ 3,263,519.00

 * These beds are subject to the 125 nursing home bed pool for 2005-2006.

The establishment of an ambulatory surgical treatment center with two (2) operating rooms.

\$ 442,850.00

The initiation of swing bed services through the conversion of ten (10) acute care beds to swing beds. The total number of licensed beds will be reduced from 109 to 105. Other than swing beds no other health services will be initiated or discontinued

\$ 17,000.00

 * These beds are subject to the 125 nursing home bed pool for 2005-2006.

The renovation of 8,300 square feet of existing space and expansion of 20,000 square feet of newly constructed space in the emergency department. The project does not initiate or discontinue any health service, or change the licensed bed complement.

\$ 13.848.486.14

APPLICATIONS TO BE HEARD AT THE JULY MEETING

Johnson City Medical Center 400 N State of Franklin Road, Suite #1 Johnson City (Washington County), TN 37604 CN0604-027

Contact Person: Tony Benton, Asst. VP, Strategic

Planning

Phone No. 423-431-6824

Spring Hill Hospital Unaddressed site on the north side of Saturn Parkway Spring Hill (Maury County), TN 37174 CN0604-028

Contact Person: John L. Wellborn, Consultant

Phone No. 615-665-2022

The construction of 16,350 square feet of new space and renovation of 3,295 square feet for the existing cardiac catheterization labs and the dedicated chest pain clinic. The project does not include the initiation of any new services or change the licensed bed complement.

\$ 8,504,801.00

The establishment and development of a fifty-six (56) bed general hospital. The project also includes the acquisition of a magnetic resonance imaging (MRI) unit and a computerized tomography (CT) scanner, and the initiation of MRI services. Upon approval fifty-six (56) beds will be delicensed from two (2) of HCA's Middle Tennessee hospitals. Twenty-eight (28) beds each from Horizon Medical Center (Dickson, Dickson County) and Hendersonville Medical Center (Hendersonville, Sumner County) will be delicensed.

\$ 105,000,000.00

APPLICATIONS TO BE HEARD AT THE AUGUST MEETING

The West Clinic, P.C. 100 North Humphreys Boulevard Memphis (Shelby County), TN 38120

CN0602-012

Contact Person: Edwin W. Day, Consultant

Phone No. 615-952-2297

DEFERRED FROM THE MAY MEETING

Lebanon Endoscopy Center, PLLC

Near the corner of Franklin Road & South Hartman Drive

Lebanon (Wilson County), TN 37067

CN0605-029

Contact Person: R. Brian White Phone No. 615-320-8633

High Pointe Health and Rehabilitation Center Intersection of Germantown Road &

Memphis-Arlington Road

Bartlett (Shelby County), TN 38133

CN0605-030

Contact Person: Dawn C. Taylor, Project Director

Phone No. 901-842-5589

The Surgery Center of Middle Tennessee North of James M. Campbell Blvd. & Hampshire Pike Columbia (Maury County), TN 38401

CN0605-031

Contact Person: John L. Wellborn, Consultant

Phone No. 615-665-2022

Heritage Health Center 900 Heritage Way Brentwood (Williamson County), TN 37027

CN0605-033

Contact Person: Kent Larson, Vice President

Phone No. 515-875-4604

Bethesda Health Care Center 444 One Eleven Place Cookeville (Putnam County), TN 38501 CN0605-034

Contact Person: Jerry W. Taylor, Esq.

Phone No. 615-726-1200

The acquisition of a linear accelerator and initiation of radiation therapy services.

5,597,342.00

The establishment of an ambulatory surgical treatment center (ASTC) limited to endoscopy at a yet to be addressed site at the corner of Franklin Road and South Hartman Drive. The center will include two (2) operating suites.

772.580.00

The relocation and construction of a replacement facility for an existing 112 bed nursing home from 2491 Joy Lane, Memphis (Shelby County) to the intersection of Germantown Road and Memphis-Arlington Road, Bartlett (Shelby County). Upon licensure of the replacement facility, the nursing home will be transferred to Rainbow Health & Rehab of Memphis, LLC, who will then manage the facility.

5.980.000.00

* These beds are not subject to the 125 nursing home bed pool for 2005-2006.

The relocation of an existing ambulatory surgical treatment center (ASTC) from 101 Berrywood Drive, Columbia (Maury County) to a leased space in a newly constructed building at an unaddressed site on the west side of James M. Campbell Blvd., Columbia (Maury County). The project will include an increase from two (2) to three (3) operating rooms.

5.748.192.00

The addition of six (6) Medicare certified nursing facility beds* by converting six (6) private rooms to six (6) semi-private rooms. The bed complement will increase from thirty (30) to thirty (36) Medicare beds for this continuing care retirement community currently under construction as approved by CN0102-011AE.

16,350.00

These beds are subject to the 125 nursing home bed pool for 2005-2006.

The construction of a new wing to an existing nursing home and for the addition of twenty-four (24) skilled nursing home beds* dually certified for Medicaid and Medicare. The licensed bed complement will increase from 120 to 144 beds. There will be no change in health services

1.633.021.05

* These beds are subject to the 125 nursing home bed pool for 2005-2006.

APPEALS OF AGENCY DECISIONS

FACILITY	DOCKET#	DESCRIPTION	Approved/ Denied
Americare Home Health Agency, Inc. Memphis (Shelby County), TN CN0511-096D	25.00-092002J	Applicant's appeal of Denial of CON	4/26/06
The Center for ENT, Laser & Cosmetic Surgery Shelbyville, Bedford County CN0503-022A	25.00-075626J	Appeal of Approval of CON.	6/22/05
Clarksville Surgery Center, LLC Clarksville, Montgomery County CN0506-052A	25.00-081009J	Appeal of Approval of CON	9/28/05
Helping Hands Home Assistance, LLC Knoxville, Knox County CN0509-082D	25.00-089790J	Applicant's appeal of Denial of CON	2/22/06
Mahogany Hospice Care, Inc. Nashville, Davidson County CN0408-073A	25.00-066804J	Appeal of Approval of CON	5/25/05
Maxim Healthcare Services – Nashville Nashville, Davidson County CN0506-045A	25.00-079868J	Appeal of Approval of CON	9/28/05
Select Medical Corporation d/b/a Select Specialty Hospital, Knoxville, Inc. Knoxville, Knox County CN0510-095D	25.00-087315J	Appeal of Denial of CON	1/25/06
St. Francis Hospital – Bartlett Bartlett, Shelby County CN0504-035A	25.00-078683J	Appeal of Approval of CON	8/24/05
Tennessee Sports Medicine Surgery Center Lebanon, Wilson County CN0411-103D	25.00-068456J	Applicant's appeal of Denial of CON	2/23/05

Health Services and Development Agency Members

Gene Caldwell, M.D. Chair (Consumer, Speaker of the House)

> Bryan Atchley Vice Chair (Nursing Home)

Charles Handorf, M.D. (Physician)

Clark Jones (Consumer, Governor)

Carl Koella (Consumer, Speaker of the Senate)

Gregory Lammert (Home Care)

Peggy Troy (Hospital)

John Morgan (Comptroller) Faye Weaver, Designee

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Deputy Commissioner, Finance & Administration
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David L. Collier, M.D., Designee